
**ANNUAL GENERAL MEETING TO BE HELD ON 29 APRIL 2025
RESPONSE TO QUESTIONS RECEIVED FROM SHAREHOLDERS**

The Board of Directors of Acma Ltd (“**the Company**”) refers to questions received from shareholders of the Company ahead of the Company’s Annual General Meeting. The Company’s responses to the questions raised are set out below.

1. **The Company’s operational performance over the past decade has been dismal from the perspective of long-term minority shareholders. Has the Board considered appointing a capable CEO and the right talent to lead the Company forward?**

Company’s Response:

The Board does not have any immediate plans currently. Given the Group’s intention to consider the acquisition of new businesses and /or raising new funding to bolster its financial position, it is conceivable that any leadership change may be considered in the context of any proposed exercise(s).

2. **Almost every year’s Annual Report includes the statement: “To enable the Group to return to profitability, the Group is exploring various alternatives to strengthen its financial position and for the acquisition of new businesses.” Is this merely a repeated “copy and paste” statement, or is the Board genuinely pursuing new business opportunities? Could the Board share any progress made in this regard?**

Company’s Response:

Global economic conditions, the Group’s relative high debt gearing as well as its poor performance had made it challenging for the Group to either acquire new businesses or raise new funding on appropriate terms. The Group had in FY2024 completed the disposal of its PRC based plastic injection moulding operations (“APX”) as well as the closure of its loss-making PRC tool manufacturing operation (“ATX”). Following the completion of the aforesaid, the Group was able to reduce substantially its bank borrowings and also stop the cash drain attributable to ATX. Even though there is currently a great deal of uncertainty resulting from the US tariffs, we believe that the Group is in a better position to consider options for either the acquisition of new businesses or fund raising. Appropriate announcements will be made as and when any firm arrangements are in place.

3. **Is the management team able to provide any revenue forecast for FY2025?**

Company’s Response:

The Group is unable to provide any forecast for FY2025.

4. Does the Company still hold assets or conduct business operations in China?

Company's Response:

The Group does not have any operating subsidiaries or operations in China as at 31 December 2024.

5. Has the management team assessed the potential risks posed by the recent tariffs imposed by the U.S.? If so, what plans are in place to mitigate these impacts?

Company's Response:

Group's sales to the US amounted to S\$1.75 million and S\$0.89 million in FY2024 and FY2023 respectively. The Group is therefore of the view that the tariffs are likely to have an adverse impact on the profit margin as well as sales volume of its sales to the US.

6. It is stated in page 3 of the AR that "To enable the Group to return to profitability, the Group is exploring various alternatives to strengthen its financial position and for the acquisition of new businesses." A similar sentence was mentioned in the previous year Annual Report. Can the company please update us what is the progress of acquiring new businesses? How many prospective new businesses have the company considered over the past year? Why did the company not acquire these prospective businesses? Please advise and elaborate.

Company's Response:

As at this date, the Group has not been able to make any progress in relation to the acquisition of new businesses. The Company will make the appropriate announcement as and when there are any substantive developments in accordance to the requirements of the Listing Manual.

7. Our auditor, Forvis Mazars, issued a qualified opinion on our financial statements. When was the last time our auditors decided not to give a clean opinion on our accounts? Should shareholders be concerned? What is the company doing to ensure that the auditors provide a clean opinion next time? Please detail, explain and elaborate clearly.

Company's Response:

This is the first time that the Company has a qualified report. The Group had completed the disposal of Acot Plastic (Xiamen) Co., Ltd("APX") in May 2024. In the same month, Acot Tooling (Xiamen) Co. Ltd("ATX") was placed in liquidation by the Xiamen Court. Consequently, as the Group was no longer in control of APX and ATX after May 2024, the Group was unable to secure access of the records of APX and ATX for the purpose of the audit of the Group's financial statements for FY2024.

As stated in the auditors' report, the qualification relates to the auditors' inability to access the financial information and documents of both APX and ATX for the purpose of their audit of their contribution to the Group's profit or loss for the financial period prior to the Group's loss of control of APX and ATX, the gain or loss upon the respective derecognition and deconsolidation of both APX and ATX and other related disclosures included in the Group's statement of cash flows, as well as Note 10 and Note 29 to the financial statements.

The qualification does not relate to the overall Profit Or Loss of the Group and the Company for FY2024 or the Group's Balance sheet as at 31 December 2024.

As neither APX and ATX will have any bearing on the Group's results from FY2025, they will only affect the auditors' opinion in relation to the comparative numbers for FY2024 in the case of the Group's financial statements for FY2025, and should have no bearing at all on the Group's financial statements for FY2026.

BY ORDER OF THE BOARD

Quek Sim Pin
Executive Chairman

25 April 2025