

---

**ANNUAL GENERAL MEETING TO BE HELD ON 18 JUNE 2024  
RESPONSE TO QUESTIONS RECEIVED FROM SHAREHOLDERS**

---

The Board of Directors of Acma Ltd (“the Company”) refers to questions received from shareholders of the Company ahead of the Company’s Annual General Meeting. The Company wishes to provide the responses below.

**1. The company reported yet another year of losses. When will the company finally be profitable? What is the management and company doing to bring the company to profitability? Please detail and elaborate.**

**It is stated in page 3 of the AR that the company is searching "for new businesses as well as opportunities to strengthen its financial position." Does the company intend to do a RTO/VSA? Does the company have the funds to acquire new businesses? What criteria(s) would the management use in considering whether the new businesses are worthwhile to acquire? Please advise and elaborate.**

Company’s Response:

In FY2023, the Group entered into agreements for the disposal of its plastic injection moulding operation, Acot Plastics (Xiamen) Co Ltd (“APX”) and the loss-making mould manufacturing operation, Acot Tooling (Xiamen) Co. Ltd (“ATX”). The disposal of ATX was subsequently aborted when the PRC Court issued a bankruptcy liquidation order against ATX in May 2024. Though the Group will lose out on the future earning of APX, the proceeds from the disposal of APX has facilitated the funding required to close down the loss-making ATX operation and also reduce significantly the Group’s bank borrowings as well as finance costs.

Management is aware that the Group has got limited financial resources. Accordingly, the acquisition of new business(es) may be subject to the Group’s ability to fund the acquisition(s) through: -

- (a) new fund raising initiatives; and/or
- (b) non-cash options, such as the issuance of new share equity.

The Group does not presently have any specific new businesses in mind but will be prepared to consider all new businesses which have the potential to contribute meaningful income streams for the Group. Appropriate announcements shall be made as and when appropriate.

**2. Being a shareholder of the company since 90s, I was taken kind of aback that with a smaller revenue size of about 11mil and loss making, less complicated assets/liabilities, the company will be required to have such a BIG board size, i.e, 5 independent directors with two stepping down in FY2024. The company still required 3 ID with a non-executive directors board to assist the CEO to run? I believe the business is not that difficult that required more directors with "has experience in finance which will enhance board deliberation"?**

Company's Response:

The revenue of S\$11.0 million referred only to Revenue of Continuing Operations. When Revenue of Discontinued Operations of S\$38.2 million is taken in, total revenue of the Group in FY2023 amounted to S\$49.2 million.

The Board of Directors at the date of the Annual Report on 3 June 2024 comprised the Executive Chairman, one non-independent and non-executive director, and five independent directors (of which two were appointed on 29 April 2024). Under the rules of the Singapore Exchange, a listed company is required to have at least three independent directors.

Mr Robert Low Mui Kiat and Mr Tan Keng Lin who were both due to retire by rotation at the coming Annual General Meeting, have each served more than 9 years on the Board and will therefore cease to be considered independent after the coming Annual General Meeting. As such, they have indicated that they did not wish to present themselves for re-election.

In view of the impending retirement of these two directors, two new directors were appointed to the Board on 29 April 2024 such that the Board will continue to have a minimum of three independent directors after the coming Annual General Meeting.

**BY ORDER OF THE BOARD**

Quek Sim Pin  
Executive Chairman

13 June 2024