

(Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

Condensed Interim Financial Statements For the Half Year ended 30 June 2021



ACMA LTD (Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

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(Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

A. Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income Half-Year Ended 30 June 2021

	Г	Group		
		Half-Yea	r Ended 30 J	une
	Note	2021	2020	Change
		S\$'000	S\$'000	%
Revenue		00.004	04.004	47.0
Revenue	4 5	28,601 547	24,284 888	17.8 (38.4)
Other income	5	547	000	(30.4)
Total revenue	-	29,148	25,172	15.8
Costs and expenses				
Raw materials and consumables used		(17,479)	(12,852)	36.0
Employee benefits expense		(7,197)	(7,197)	-
Finance costs		(455)	(642)	(29.1)
Depreciation of property, plant and equipment		(1,909)	(2,155)	(11.4)
Other operating expenses	-	(5,295)	(5,390)	(1.8)
Total costs and expenses	-	(32,335)	(28,236)	14.5
Loss from operations		(3,187)	(3,064)	4.0
Loss before income tax	7	(3,187)	(3,064)	4.0
Income tax expense	8	(270)	(193)	39.9
LOSS FOR THE PERIOD	-	(3,457)	(3,257)	6.1
Other comprehensive income/(loss):				
Items that may be reclassified subsequently to profit or loss				
Exchange difference on translating foreign operations		244	240	1.7
Other comprehensive income for the period	-	244	240	1.7
TOTAL COMPREHENSIVE LOSS FOR THE PERIOD	=	(3,213)	(3,017)	6.5
Loss attributable to:				
Owners of the Company		(2,392)	(2,189)	9.3
Non-controlling interests		(1,065)	(1,068)	(0.3)
-	-	(3,457)	(3,257)	6.1
Total comprehensive loss attributable to:	_			
Total comprehensive loss attributable to: Owners of the Company		(2,148)	(1,949)	10.2
Non-controlling interests		(1,065)	(1,949)	(0.3)
	-	(3,213)	(3,017)	6.5
	=	(0,210)	(3,017)	0.0



(Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

A. Condensed Interim Consolidated Statement of Profit or Loss and Other Comprehensive Income (continued) Half-Year Ended 30 June 2021

Loss per share	attributable to Owners of the Company
	attributable to Owners of the Company

	Group		
	Half-Year Ended 30 June		
	2021	2020	
Loss per share (cents)			
based on weighted average number of ordinary shares	(5.6)	(5.2)	
- weighted average number of shares ('000)	42,391	42,391	
On a fully diluted basis, based on adjusted weighted average number	(5.6)	(5.2)	
- adjusted weighted average number of shares ('000)	42,391	42,391	

For the purpose of calculating the diluted earnings per ordinary share, the weighted average number of ordinary shares in issue is adjusted to take into account the dilutive effect arising from the dilutive share options into ordinary shares, with the potential ordinary shares weighted for the period outstanding. There were no potential dilutive ordinary shares of share options. Therefore, no shares were assumed to have been issued on the deemed exercise of the Company's outstanding share options during the period ended 30 June 2021 and 30 June 2020.



ACMA LTD (Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

B. Condensed Interim Statements of Financial Position As at 30 June 2021

Note 30 June 2021 31 Dec 2020 30 June 2021 31 Dec 2020 ASSETS \$\$7000 \$\$7000 \$\$7000 \$\$7000 Non-current Assets 11 14.850 16.020 11.463 17.443 Investments in subsidiatines 10 25 51 - - - Other assets 10 25 51 -			GROUP	GROUP	COMPANY	COMPANY
Non-current Assets Property: plant and equipment Investments in subsidiaries 11 14.850 16.020 1.656 1.816 Investments in subsidiaries 10 25 51 - - Other assets 10 25 51 - - Other assets 15.209 16.185 13.099 19.259 Current Assets 11.955 12.019 - - Inventories 12 22.368 24.172 941 937 Amounts owing by subsidiaries 2 3.193 39 26 22.474 23.266 Cash and bank balances 6.102 3.193 39 26 24.269 Total current assets 40.425 40.284 23.464 24.299 Total current assets 55.634 56.649 36.553 43.518 EQUITY AND LIABILITIES Equity 8 8 8 8 8 Provision 15 195.039 195.039 195.039 195.039 195.039		Note	30 June 2021	31 Dec 2020	30 June 2021	31 Dec 2020
Property, plant and equipment 11 14,850 16,020 1,856 1,816 Investments in subsidiaries 10 25 51 - - Other assets 334 114 - - - Total non-current assets 15,209 16,185 13,099 19,259 Current Assets 11,955 12,919 - - Inventories 11,955 12,919 - - Trade and other raceivables 12 22,368 24,172 941 937 Amounts owing by subsidiaries - - 22,474 23,266 Cash and bank balances - - 22,474 23,266 Total current assets - - 22,474 23,266 Total current assets - - 22,474 23,266 Total current assets - 5,634 56,469 36,553 43,518 Equity - - - - - - - - -	ASSETS		S\$'000	S\$'000	S\$'000	S\$'000
Investments in subsidiaries 1 1 11,443 17,443 Intangible assets 10 25 51 - - Total non-current assets 15,209 16,185 13,099 19,259 Current Assets 11,955 12,919 - - - Trade and other receivables 12 22,368 24,172 941 937 Amounts owing by subsidiaries - - 22,474 23,296 Cash and bark balances 6,102 3,193 39 26 Total current assets 40,425 40,284 23,464 24,289 Total current assets 55,634 56,469 36,553 43,518 EQUITY AND LIABILITIES Equity - - - - Share capital 15 195,039 195,039 195,039 195,039 195,039 Accumulated losses (193,463) (191,071) (178,516) (177,400) Foreign currency translation reserve 88 88 88 88 Accumulated losses 7,110 7,783 9,931 <t< td=""><td>Non-current Assets</td><td></td><td></td><td></td><td></td><td></td></t<>	Non-current Assets					
Intangible assets 10 25 51 - - Other assets 334 114 - - - Total non-current assets 15.209 16.185 13.099 19.259 Current Assets Inventories 11.955 12.919 - - Trade and other receivables 12 22.368 24,172 941 937 Total current assets 6.102 3.193 39 26 - - 22.474 23.296 Cash and bank balances 6.102 3.193 39 26 - - 24.259 - - 22.474 23.296 Total current assets 40.425 40.284 23.454 24.259 -		11	14,850 -	16,020 -		
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		10	25	51	-	-
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		-			<u> </u>	<u> </u>
Inventories 11,955 12,919 - - Trade and other receivables 12 22,368 24,172 941 937 Amounts owing by subsidiaries - - 22,474 23,296 Cash and bank balances - - 22,474 23,296 Total current assets - 40,425 40,284 23,464 24,259 TOTAL ASSETS 55,634 56,469 36,553 43,518 EQUITY AND LIABILITIES - - - - Share capital 15 195,039 195,039 195,039 195,039 Capitar eapital 15 3,732 3,732 - - Share options reserve 88 88 88 88 88 88 Accumulated losses (19,3,463) (191,071) (118,516) (177,400) Foreign currency translation reserve 2,387 2,143 - - Equity attributable to owners of the parent Non-controlling Interests 376 1,441 -	Total non-current assets	-	15,209	16,185	13,099	19,259
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Current Assets					
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Inventories		11,955	12,919	-	-
Cash and bank balances 6,102 3,193 39 26 Total current assets 40,425 40,284 23,454 24,259 TOTAL ASSETS 55,634 56,469 36,553 43,518 Equity Share capital 15 195,039 195,039 195,039 195,039 Cash are capital 15 195,039 195,039 195,039 195,039 Cash are capital 15 195,039 195,039 195,039 195,039 Cash are capital 15 193,463) (191,071) (178,516) (177,400) Foreign currency translation reserve 2,387 2,143 - - - Non-controlling Interests 376 1,441 - - - Total Equity 8,159 11,372 16,611 17,727 Non-current Liabilities 7,110 7,199 834 875 Provision 126 126 126 126 Deferred tax liabilities 7,245 7,334 960		12	22,368	24,172		
Total current assets 40,425 40,284 23,454 24,259 TOTAL ASSETS 55,634 56,699 36,553 43,518 EQUITY AND LIABILITIES Equity 51,634 56,639 195,039 195,039 195,039 Capital reserve 88 88 88 88 Accumulated losses (193,463) (191,071) (178,516) (177,400) Foreign currency translation reserve 2,387 2,143 - - Equity attributable to owners of the parent 7,783 9,931 16,611 17,727 Non-controlling Interests 37.6 1,441 - - - Total Equity 8,159 11,372 16,611 17,727 Non-current Liabilities 9 9 - - - Lease liabilities 7,110 7,199 834 875 Provision 126 126 126 126 126 Deferred tax liabilities 9 9 - -	÷ ·		-			
TOTAL ASSETS 55,634 56,469 36,553 43,518 EQUITY AND LIABILITIES Equity Share capital 15 195,039		-				
EQUITY AND LIABILITIES Equity Share capital 15 195,039 195,039 195,039 195,039 Capital reserve 3,732 3,732 - - - Share options reserve 88 88 88 88 88 Accumulated losses (193,463) (191,071) (178,516) (177,400) Foreign currency translation reserve 2,387 2,143 - - Equity attributable to owners of the parent 7,783 9,931 16,611 17,727 Non-controlling Interests 376 1,441 - - - Total Equity 8,159 11,372 16,611 17,727 Non-current Liabilities 9 9 - - Lease liabilities 7,110 7,199 834 875 Provision 126 126 126 126 Deferred tax liabilities 9 9 - - Contract liabilities 2,215 2,305 1117	Total current assets	-	40,425	40,204	23,434	24,239
Equity Share capitalShare capital15195,039195,039195,039Capital reserve3,7323,732Share options reserve88888888Accumulated losses(193,463)(191,071)(178,516)(177,400)Foreign currency translation reserve2,3872,143Equity attributable to owners of the parent7,7839,93116,61117,727Non-controlling Interests3761,441Total Equity8,15911,37216,61117,727Non-current Liabilities99Lease liabilities7,1107,199834875Provision126126126126Deferred tax liabilities7,2457,3349601,001Current Liabilities2,2152,305117146Bank borrowings148,27510,634Total equidisities18,01223,684Income tax payables690600Total current liabilities18,01223,684Income tax payables690600Total Liabilities40,23037,76318,98224,790Total Liabilities40,23037,76318,98224,790	TOTAL ASSETS	=	55,634	56,469	36,553	43,518
Share capital 15 195,039 195,039 195,039 195,039 Capital reserve 3,732 3,732 - - Share options reserve 88 88 88 88 Accumulated losses (193,463) (191,071) (178,516) (177,400) Foreign currency translation reserve 2,387 2,143 - - Equity attributable to owners of the parent 7,783 9,931 16,611 17,727 Non-controlling Interests 376 1,441 - - - Total Equity 8,159 11,372 16,611 17,727 Non-current Liabilities 7,110 7,199 834 875 Provision 126 126 126 126 Deferred tax liabilities 9 9 - - Contract liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 690 600 - - - Total current liabilities	EQUITY AND LIABILITIES					
Capital reserve 3,732 3,732 - - Share options reserve 88 88 88 88 88 Accumulated losses (193,463) (191,071) (178,516) (177,400) Foreign currency translation reserve 2,387 2,143 - - Equity attributable to owners of the parent 7,783 9,931 16,611 17,727 Non-controlling Interests 376 1,441 - - - Total Equity 8,159 11,372 16,611 17,727 Non-current Liabilities - - - - - Lease liabilities 7,110 7,199 834 875 Provision 126 126 126 126 Deferred tax liabilities 9 9 - - Total non-current liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Income tax payables 690 600 - - 18,012 23,684 Income tax pa	Equity					
Share options reserve 88 88 88 88 88 Accumulated losses (193,463) (191,071) (178,516) (177,400) Foreign currency translation reserve 2,387 2,143 - - Equity attributable to owners of the parent 7,783 9,931 16,611 17,727 Non-controlling Interests 376 1,441 - - - Total Equity 8,159 11,372 16,611 17,727 Non-current Liabilities - - - - Provision 126 126 126 126 Deferred tax liabilities 7,245 7,334 960 1,001 Current Liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Armounts owing to subsidiaries - - 18,012 23,684 Income tax payables <td>•</td> <td>15</td> <td></td> <td></td> <td>195,039</td> <td>195,039</td>	•	15			195,039	195,039
Accumulated losses (193,463) (191,071) (178,516) (177,400) Foreign currency translation reserve 2,387 2,143 - - Equity attributable to owners of the parent 7,783 9,931 16,611 177,727 Non-controlling Interests 376 1,441 - - - Total Equity 8,159 11,372 16,611 177,727 Non-current Liabilities - - - - Lease liabilities 7,110 7,199 834 875 Provision 126 126 126 126 126 Deferred tax liabilities 9 - - - - Contract liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 2,2307 19,964 853 960 Income tax payables 690 600 - - - 18,012 23,684 Income tax payables 690 600 - -					-	-
Foreign currency translation reserve $2,387$ $2,143$ $ -$ Equity attributable to owners of the parent Non-controlling Interests $7,783$ $9,931$ $16,611$ $17,727$ Non-controlling Interests 376 $1,441$ $ -$ Total Equity $8,159$ $11,372$ $16,611$ $17,727$ Non-current Liabilities $2,143$ $ -$ Lease liabilities $7,110$ $7,199$ 834 875 Provision 126 126 126 126 126 Deferred tax liabilities 9 9 $ -$ Current Liabilities $7,245$ $7,334$ 960 $1,001$ Current Liabilities $2,215$ $2,305$ 117 146 Bank borrowings 14 $8,275$ $10,634$ $ -$ Trade and other payables 13 $22,937$ $19,964$ 853 960 Amounts owing to subsidiaries $ 18,012$ $23,684$ Income tax payables 690 600 $ -$ Total Liabilities $47,475$ $45,097$ $19,942$ $25,791$	•					
Equity attributable to owners of the parent Non-controlling Interests 7,783 9,931 16,611 17,727 Non-controlling Interests 376 1,441 - - - Total Equity 8,159 11,372 16,611 17,727 Non-current Liabilities 8,159 11,372 16,611 17,727 Non-current Liabilities 7,110 7,199 834 875 Provision 126 126 126 126 126 Deferred tax liabilities 9 9 - - - Total non-current liabilities 7,245 7,334 960 1,001 Current Liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - - - - Total current liabilities 40,230 37,763 18,982 24				, , ,	(178,516)	(177,400)
Non-controlling Interests 376 1,441 - - Total Equity 8,159 11,372 16,611 17,727 Non-current Liabilities 8,159 11,372 16,611 17,727 Non-current Liabilities 7,110 7,199 834 875 Provision 126 <t< td=""><td></td><td>-</td><td></td><td></td><td>16.611</td><td>17.727</td></t<>		-			16.611	17.727
Non-current Liabilities 7,110 7,199 834 875 Provision 126 126 126 126 126 Deferred tax liabilities 9 9 - - - Total non-current liabilities 7,245 7,334 960 1,001 Current Liabilities 7,245 7,334 960 1,001 Current Liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791					-	-
Lease liabilities 7,110 7,199 834 875 Provision 126 126 126 126 126 Deferred tax liabilities 9 9 - - - Total non-current liabilities 7,245 7,334 960 1,001 Current Liabilities 7,245 7,334 960 1,001 Current Liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791	Total Equity	-	8,159	11,372	16,611	17,727
Provision 126 1	Non-current Liabilities					
Deferred tax liabilities 9 9 - - Total non-current liabilities 7,245 7,334 960 1,001 Current Liabilities 7,245 7,334 960 1,001 Current Liabilities 6,113 4,260 - - Lease liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791	Lease liabilities		7,110	7,199	834	875
Total non-current liabilities 7,245 7,334 960 1,001 Current Liabilities Contract liabilities from contracts with customers 6,113 4,260 - - Lease liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791					126	126
Current Liabilities 6,113 4,260 - - Lease liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791		-				-
Contract liabilities from contracts with customers 6,113 4,260 - - Lease liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791	Total non-current habilities	-	7,245	7,334	960	1,001
Lease liabilities 2,215 2,305 117 146 Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791	Current Liabilities					
Bank borrowings 14 8,275 10,634 - - Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791					-	-
Trade and other payables 13 22,937 19,964 853 960 Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791					117	146
Amounts owing to subsidiaries - - 18,012 23,684 Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791					-	-
Income tax payables 690 600 - - Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791		15	-	13,304		
Total current liabilities 40,230 37,763 18,982 24,790 Total Liabilities 47,475 45,097 19,942 25,791			690	600	-	
		-			18,982	24,790
TOTAL EQUITY AND LIABILITIES 55,634 56,469 36,553 43,518	Total Liabilities	-	47,475	45,097	19,942	25,791
	TOTAL EQUITY AND LIABILITIES	=	55,634	56,469	36,553	43,518



(Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

C. Condensed Interim Statements of Changes in Equity

		Attributable to Owners of the Parent						
GROUP	Share capital	Capital reserve	Share options reserve	Accumulated losses	Foreign currency translation reserve	Total	Non- controlling interests	Total equity
	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000	S\$'000
YEAR 2021								
Balance at 1 January 2021	195,039	3,732	88	(191,071)	2,143	9,931	1,441	11,372
Loss for the financial period	-	-	-	(2,392)	-	(2,392)	(1,065)	(3,457)
Foreign currency translation reserve	-	-	-	(_,)	244	244	-	244
Total comprehensive loss for the period	-	-	-	(2,392)	244	(2,148)	(1,065)	(3,213)
Balance at 30 June 2021	195,039	3,732	88	(193,463)	2,387	7,783	376	8,159
YEAR 2020								
Balance at 1 January 2020	195,039	3,732	88	(185,795)	1,303	14,367	2,111	16,478
Loss for the financial period	-	-	-	(2,189)	-	(2,189)	(1,068)	(3,257)
Foreign currency translation reserve	-	-	-	-	240	240	-	240
Total comprehensive loss for the period	-	-	-	(2,189)	240	(1,949)	(1,068)	(3,017)
Dividends paid to a non-controlling shareholder by a subsidiary company	-	-	-	-	-	-	(120)	(120)
Balance at 30 June 2020	195,039	3,732	88	(187,984)	1,543	12,418	923	13,341





(Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

C. Condensed Interim Statements of Changes in Equity (continued)

	At	Attributable to Owners of the Company						
COMPANY	Share capital	Share options reserve	Accumulated losses	Total				
	S\$'000	S\$'000	S\$'000	S\$'000				
YEAR 2021								
Balance at 1 January 2021	195,039	88	(177,400)	17,727				
Loss for the financial period	-	-	(1,116)	(1,116)				
Balance at 30 June 2021	195,039	88	(178,516)	16,611				
	S\$'000	S\$'000	S\$'000	S\$'000				
YEAR 2020								
Balance at 1 January 2020	195,039	88	(175,693)	19,434				
Loss for the financial period	-	-	(868)	(868)				
Balance at 30 June 2020	195,039	88	(176,561)	18,566				



(Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

D. Condensed Interim Consolidated Statement of Cash Flows

	Group		
	Half-Year Ended 30 June		
	2021	2020	
	S\$'000	S\$'000	
OPERATING ACTIVITIES			
Loss before income tax	(3,187)	(3,064)	
Adjustments for :-			
Depreciation of property, plant and equipment	1,909	2,155	
Amortisation of other assets	35	75	
Amortisation of intangible assets	26	25	
Interest income Interest expense	(13) 448	(11) 642	
Loss on disposal of property, plant and equipment	448	042	
Unrealised currency translation differences	29	(63)	
Loss allowance on financial assets, net	7	(00)	
Total operating cash outflow before movements in working capital	(743)	(241)	
Changes in working capital:			
Trade and other receivables	1,686	3,039	
Inventories and work-in-progress	955	(3,261)	
Contract liabilities from contracts with customers	1,853	4,489	
Trade and other payables	2,980	829	
Cash generated from operations	6,731	4,855	
Income taxes paid	(180)	(211)	
Net cash flow generated from operating activities	6,551	4,644	



(Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

D. Condensed Interim Consolidated Statement of Cash Flows (continued)

	Grou	Group		
	Half-Year End	ed 30 June		
	2021	2020		
	S\$'000	S\$'000		
INVESTING ACTIVITIES				
Interest received	6	11		
Increase in long-term deposits and prepayments	(35)	(27)		
Purchase of property, plant and equipment	(77)	(60)		
Proceeds from disposal of plant and equipment	490	-		
Net cash flow generated/(used) in investing activities	384	(76)		
FINANCING ACTIVITIES				
Interest paid	(203)	(421)		
Proceeds from bank borrowings	2,279	8,961		
Repayment of bank borrowings	(4,269)	(9,065)		
Repayment of lease liabilities	(1,496)	(1,406)		
Dividends paid by a subsidiary to a non-controlling shareholder	-	(120)		
Net cash flow used in financing activities	(3,689)	(2,051)		
Net increase in cash and cash equivalents	3,246	2,517		
-	759			
Cash and cash equivalents at beginning of the financial period Effect of currency translation on cash and cash equivalents	759 65	1,431 155		
Cash and cash equivalents at end of the financial period	4,070	4,103		
Cash and cash equivalents comprise the followings:				
Cash and bank balances	6,102	8,235		
Bank overdrafts	(2,032)	(4,132)		
	4,070	4,103		



(Incorporated in the Republic of Singapore) (Company Registration No.: 196500233E)

E. Notes to the Condensed Interim Consolidated Financial Statements

1 Corporate Information

Acma Ltd. (the Company) (Registration Number: 196500233E) is incorporated and domiciled in Singapore with its principal place of business and registered office at 17 Jurong Port Road, Singapore 619092. The Company is listed on the Mainboard of the Singapore Exchange Securities Trading Limited. These condensed interim consolidated financial statements as at and for the six months ended 30 June 2021 comprise the Company and its subsidiaries (collectively, the Group).

The principal activity of the Company is that of investment holding.

The principal activities of the Group are:

- (a) manufacturing of tools, automotive moulds and plastic injection moulding
- (b) metal printing and packaging services
- (c) communications, electronics and equipment distribution
- (d) investment holding.

2 Basis of Preparation

The condensed interim financial statements for the six months ended 30 June 2021 have been prepared in accordance with SFRS(I) 1-34 *Interim Financial Reporting* issued by the Accounting Standards Council Singapore. The condensed interim financial statements do not include all the information required for a complete set of financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance of the Group since the last annual financial statements for the year ended 31 December 2020.

The accounting policies adopted are consistent with those of the previous financial year which were prepared in accordance with SFRS(I)s.

The condensed interim financial statements are presented in Singapore dollar which is the Company's functional currency.

2.1 New and amended standards adopted by the Group

A number of amendments to Standards have become applicable for the current reporting period. The Group did not have to change its accounting policies or make retrospective adjustments as a result of adopting those standards.



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2.2 Use of judgement and estimates

In preparing the condensed interim financial statements, management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those that applied to the consolidated financial statements as at and for the year ended 31 December 2020.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

3 Seasonal operations

The Group's businesses are not affected significantly by seasonal or cyclical factors during the financial period.

4 Segment and revenue information

The Group is organised into the following main business segments:

- The Tooling and Plastic Injection Moulding segment manufactures precision moulds and precision plastic parts and components.

- The Communications, Electronics and Equipment Distribution segment is involved mainly in the trading of tele-communications, electronics, electrical, airconditioning and other related equipment and services.

- The Investment segment relates to the investment holding activities of the Group.

- 'The Metal Printing and Packaging Services segment manufactures metal containers and provides customised metal printing services.



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4 Segment and revenue information (continued)

4.1 Business segments

The following table presents revenue and results information regarding the Group's business segments for the half-year ended 30 June 2021.

	Tooling and plastic injection moulding	Communications, electronics and equipment distribution	Investment	Metal printing and packaging services	Elimination	Consolidated
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue						
External customers	18,080	8,091	-	2,430	-	28,601
Inter-segment *	19	-	154	40	(213)	-
Total revenue	18,099	8,091	154	2,470	(213)	28,601
(Loss)/Profit from operations	270	948	(1,040)	(943)	-	(765)
Depreciation of property, plant and equipment	(1,288)	(123)	(162)	(336)	-	(1,909)
Interest income	10	-	-	3	-	13
Finance costs	(212)	(51)	(29)	(163)	-	(455)
Loss on disposal of property, plant & equipment				(3)		(3)
Amortisation of other assets	-	-	-	(35)	-	(35)
Amortisation of intangible assets	-	-	-	(26)	-	(26)
Loss allowance on financial assets, net	(7)	-	-	-	-	(7)
(Loss)/Profit before income tax	(1,227)	774	(1,231)	(1,503)	-	(3,187)
Income tax expense	(161)	(109)	-	-	-	(270)
Net (loss)/profit for the period	(1,388)	665	(1,231)	(1,503)	-	(3,457)

* Inter-segment revenues are eliminated on consolidation.



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4 Segment and revenue information (continued)

4.1 Business segments

The following table presents revenue and results information regarding the Group's business segments for the half-year ended 30 June 2020.

	Tooling and plastic injection moulding	Communications, electronics and equipment distribution	Investment	Metal printing and packaging services	Elimination	Consolidated
_	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue						
External customers	14,305	7,053	-	2,926	-	24,284
Inter-segment *	266	-	183	42	(491)	-
Total revenue	14,571	7,053	183	2,968	(491)	24,284
Profit/(Loss) from operations	510	801	(934)	(554)	-	(177)
Depreciation of property, plant and equipment	(1,439)	(32)	(259)	(425)	-	(2,155)
Interest income	11	-	-	· · ·	-	11
Finance costs	(322)	(80)	(32)	(208)	-	(642)
Amortisation of other assets	-	-	-	(75)	-	(75)
Amortisation of intangible assets	-	-	-	(25)	-	(25)
(Loss)/Profit before income tax	(1,240)	689	(1,225)	(1,287)	-	(3,063)
Income tax (expense)/credit	(108)	(89)	-	4	-	(193)
Net (loss)/profit for the period	(1,348)	600	(1,225)	(1,283)	-	(3,256)

* Inter-segment revenues are eliminated on consolidation.



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4 Segment and revenue information (continued)

4.1 Business segments

The following table presents assets and liabilities regarding the Group's business segments as at 30 June:

2021	Tooling and plastic injection moulding \$'000	Communications, electronics and equipment distribution \$'000	Investment \$'000	Metal printing and packaging services \$'000	Consolidated \$'000
Total Assets:-	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000
Segment assets	38,423	7,385	3,411	6,415	55,634
Total Liabilities:-					
Segment liabilities	(32,744)	(5,642)	(2,754)	(6,335)	(47,475)
Net Assets	5,679	1,743	657	80	8,159
Capital expenditure - tangible assets	779	3	-	278	1,060
Other material non-cash items:					
Interest income	(10)	-	-	(3)	(13)
Finance costs	212	51	29	163	455
Amortisation of other asset	-	-	-	35	35
Amortisation of intangible assets	-	-	-	26	26
Depreciation of property, plant and equipment	1,288	123	162	336	1,909
Loss allowance on financial assets, net Loss on disposal of property, plant & equipment	-	-	-	- 3	7
2020					
Total Assets:-					
Segment assets	37,200	5,888	3,714	9,667	56,469
Total Liabilities:- Segment liabilities	(29,547)	(4,371)	(3,042)	(8,137)	(45,097)
-					
Net Assets	7,653	1,517	672	1,530	11,372
Capital expenditure - tangible assets	332	73	10	1,211	1,626
Other material non-cash items:					
Finance costs	322	80	32	208	642
Amortisation of other asset	-	-	-	75	75
Amortisation of intangible assets	-	-	-	25	25
Depreciation of property, plant and equipment	1,439	32	259	425	2,155



4 Segment and revenue information (continued)

4.2 Disaggregation of Revenue

	Geographical Market					
PRC (including <u>HK)</u> S\$000	<u>Singapore</u> S\$000	<u>Vietnam</u> S\$000	<u>Rest of Asia</u> S\$000	<u>Europe</u> (including <u>UK)</u> S\$000	<u>North</u> America and <u>others</u> S\$000	<u>Total</u> S\$000
4,128	-	-	-	1,406	333	5,867
5,165	119	-	-	2,122	4,807	12,213
-	804	-	5,035	-	-	5,839
-	1,574	-	-	-	-	1,574
-	478	-	-	-	-	478
-	-	-	-	-	200	200
-	-	2,430	-	-	-	2,430
-	-	-	-	-	-	-
9,293	2,975	2,430	5,035	3,528	5.340	28,601
	(including HK) \$\$000 4,128 5,165 - - - - - - - -	(including HK) \$\$000 Singapore \$\$000 4,128 - 5,165 119 - 804 - 1,574 - 478 - - - - - - - - - - - - - - - - - - - - - - - - - - - -	PRC (including HK) S\$000 Singapore S\$000 Vietnam S\$000 4,128 - - 5,165 119 - - 804 - - 1,574 - - 478 - - - - - 1,574 - - 478 - - - - - - -	PRC (including HK) S\$000 Singapore S\$000 Vietnam S\$000 Rest of Asia S\$000 4,128 - - - 5,165 119 - - - 804 - 5,035 - 1,574 - - - 478 - - - 2,430 - -	PRC (including HK) Singapore S\$000 Vietnam S\$000 Rest of Asia S\$000 Europe (including UK) 4,128 - - - 1,406 5,165 119 - - 2,122 - 804 - 5,035 - - 1,574 - - - - 478 - - - - 2,430 - - -	PRC (including HK) \$\$000 Singapore \$\$000 Vietnam \$\$000 Rest of Asia \$\$000 Europe (including UK) \$\$000 North America and others \$\$000 4,128 - - - 1,406 333 5,165 119 - - 2,122 4,807 - 804 - 5,035 - - - 478 - - - 200 - - 2,430 - - - - - 2,430 - - -



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4 Segment and revenue information (continued)

4.2 Disaggregation of Revenue (continued)

			Geo	ographical Ma	rket		
	PRC (including <u>HK)</u> S\$000	<u>Singapore</u> S\$000	<u>Vietnam</u> S\$000	<u>Rest of Asia</u> S\$000	Europe (including UK) S\$000	<u>North</u> America and <u>others</u> S\$000	<u>Total</u> S\$000
Tooling and plastic injection moulding							
Tooling	2,999	-	-	213	2,808	27	6,047
Plastic injection moulding	3,803	161	-	-	1,193	3,101	8,258
Communication, electronics and equipment distribution							
Equipment distribution	-	524	-	2,701	-	-	3,225
Supply and installation of goods	-	3,296	-	-	-	-	3,296
Maintenance of goods	-	305	-	-	-	-	305
Others	-	-	-	-	-	227	227
Metal printing and packaging services	-	-	2,926	-	-	-	2,926
<u>Others</u>	-	-	-	-	-	-	-
Total	6,802	4,286	2,926	2,914	4,001	3,355	24,284



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5 Other Income

	Group Half-Year Ended 30 June		
	2021	2020	
	S\$'000	S\$'000	
Interest income	13	11	
Secondary income from leased premises	112	83	
Government grants #	224	689	
Gain on disposal of scrap materials	92	4	
Administrative and support services	30	30	
Others	76	71	
	547	888	

Grants in FY2020 included approximately S\$0.29 million relating to COVID-19/Jobs support scheme grants received in Singapore and a non-recurring sum of S\$0.33 million received by an overseas-based subsidiary.



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6 Financial assets and financial liabilities

Set out below is an overview of the financial assets and financial liabilities of the Group as at 30 June 2021 and 31 December 2020:

	Gro	oup	Com	pany
	30 June 2021	31 Dec 2020	30 June 2021	31 Dec 2020
	S\$'000	S\$'000	S\$'000	S\$'000
Financial assets				
Trade and other receivables (excluding prepayments and tax recoverable)	16,280	18,654	925	925
Amounts owing by subsidiaries Cash and bank balances	_ 6,102	_ 3,193	22,474 39	23,296 26
Financial assets at amortised cost	22,382	21,847	23,438	24,247
Financial liabilities				
Lease liabilities	9,325	9,504	951	1,021
Bank borrowings	8,275	10,634	_	_
Trade and other payables (excluding other tax payables)	22,616	19,635	853	960
Amounts owing to subsidiaries	-	_	18,012	23,684
Financial liabilities at amortised cost	40,216	39,773	19,816	25,665



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7 Loss before taxation

7.1 Significant items:

The following charges/ (credit) were included in the determination of loss before income tax

	Gro	oup
	Half-Year En	ded 30 June
	2021	2020
	S\$'000	S\$'000
Interest expense	455	642
Depreciation of property, plant and equipment	1,909	2,155
Loss on of property, plant and equipment	3	-
Included in "Other operating expenses"		
Foreign exchange loss (gain), net	29	(206)
Amortisation of intangible assets	26	25
Amortisation of other assets	35	75
Impairment of goodwill	-	2,912

7.2 Related party transactions

There are no material related party transactions apart from those disclosed elsewhere in the financial statements and other information required under listing manual.



8 Income tax expense

The Group calculates the period income tax expense using the tax rate that would be applicable to the expected total annual earnings. The major components of income tax expense in the condensed interim consolidated statement of profit or loss are:

	Half-Year End	Half-Year Ended 30 June		
	2021 S\$'000	2020 S\$'000		
Current income tax: - Current financial year	270	193		
Carron manolar your	270	193		

9 Net asset value

	Group		Company	
	30 June 2021	31 Dec 2020	30 June 2021	31 Dec 2020
Total equity excluding non- controlling interests (S\$'000)	7,783	9,931	16,611	17,727
Total number of shares ('000)	42,391	42,391	42,391	42,391
Net asset value per share	18	23	39	42



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10 Intangible assets

<u>At 31 December 2020</u>	Non- contractual customer relationships* S\$'000
Cost	253
Accumulated amortisation and impairment	(202)
Net carrying value	51
Half-Year Ended 30 June 2021	
Net book amount at 1 January 2021	51
Amortisation charge	(26)
Net carrying value at 30 June 2021	25

* Cost of non-contractual customer relationships acquired is attributable to long-term relationship with its major customers.

11 Property, plant and equipment

During the six months ended 30 June 2021, the Group acquired plant and equipment amounting to \$1,060,000 (30 June 2020: \$60,000) and disposed of assets with net carrying value amounting to \$698,000 (30 June 2020: \$0).



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12 Trade and other receivables

These comprised:-

	<u>Group</u>		
	<u>30 June 2021</u> S\$000	<u>31 Dec 2020</u> S\$000	
Not trada razaivablaz		·	
Net trade receivables	15,265	17,227	
Net other receivables	332	666	
Prepayments	5,860	5,245	
Sundry deposits	447	293	
Recoverable amounts	157	149	
Tax recoverable	228	273	
Accrued revenue	79	319	
	22,368	24,172	

13 Trade and other payables

These comprised:-

	Gro	<u>up</u>
	<u>30 June 2021</u>	<u>31 Dec 2020</u>
	S\$000	S\$000
Trade payables	15,774	14,010
Accruals	3,909	3,382
Other tax payables	322	329
Other	2,932	2,243
	22,937	19,964



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14 Borrowings

	Group		
	<u>30 June 2021</u> S\$000	<u>31 Dec 2020</u> S\$000	
Amount repayable within one year	-		
Secured	724	404	
Unsecured	8,275	10,634	
-	8,999	11,038	
Amount repayable after one year			
Secured	117	141	
Unsecured	674	373	
	791	514	
Total Borrowings	9,790	11,552	

15 Share Capital

	<u>No of ordinary</u> <u>shares</u> 000	<u>Amount</u> S\$'000
Issued and fully paid: At 30 June 2021 and 31 December 2020	42,391	195,039

The Company did not hold any treasury shares as at 30 June 2021 and 31 December 2020.

The Company's subsidiaries did not hold any shares in the Company as at 30 June 2021 and 31 December 2020.

16 Subsequent events

There are no known subsequent events which led to adjustments to this set of interim financial statements.



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F. Other Information Required under Listing Manual

1. Whether the figures have been audited, or reviewed and in accordance with which auditing standard or practice.

The condensed consolidated statement of financial position of Acma Ltd and its subsidiaries as at 30 June 2021 and the related condensed consolidated profit or loss and other comprehensive income, condensed consolidated statement of changes in equity and condensed consolidated statement of cash flows for the six-month period then ended and certain explanatory notes have not been audited or reviewed.

2. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-

(a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable)(b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

<u>Revenue</u>

Revenue for 1st Half FY2021 ("1H21") increased by S\$4.3 million (18%) from S\$24.3 million in 1st Half FY2020 ("1H20") to S\$28.6 million. The higher revenue was mainly attributed to increase in revenue of our Tooling and plastic injection moulding operations (S\$3.8 million), Communications, electronics and equipment distribution businesses (S\$1.0 million) and set off by the decreased in revenue in the Metal printing and packaging services operations (S\$0.5 million).

Costs and Expenses

(a) Raw materials and consumables used

Raw materials and consumables used in the period increased by S\$4.6 million from S\$12.9 million in 1H20 to S\$17.5 million. The increase of approximately 36% in Raw materials and consumables used was higher than the 18% increase in revenue reported in 1H21 was mainly due to a change in sales mix.

(b) Finance Costs

Finance costs decreased by S\$0.2 million from S\$0.6 million in 1H20 to S\$0.4 million in 1H21. The reduction in finance costs was mainly due to the lower borrowings during 1H21 compared to 1H20.

(c) Depreciation of property, plant and equipment

Depreciation decreased by S\$0.2 million from S\$2.1 million in 1H20 to S\$1.9 million in 1H21. The reduction was mainly due to the disposal of one of the Group's tool manufacturing subsidiary at the end of FY2020.



Loss before taxation

The Group reported a loss of S\$3.2 million for 1H21 (1H20: S\$3.1 million loss). The loss was attributed mainly to operating losses of our tool manufacturing and metal printing and packing services operations.

Income tax expense

The Group's income tax expense recorded for 1H21 was S\$0.27 million (1H20: S\$0.19 million) and related to subsidiaries which had taxable profits during the year, but which were not eligible for set-off against losses incurred by other Group companies.

Loss for the period

The Group recorded an After-tax loss of S\$3.4 million for 1H21 (1H20: S\$3.2 million loss). After accounting for the share of non-controlling interests, loss attributed to the Owners of the Company amounted to S\$2.4 million for 1H21 (1H20: S\$2.2 million loss).

Statement of Financial Position

- (a) Property, plant and equipment decreased by S\$1.2 million from S\$16.0 million at 31 December 2020 to S\$14.8 million at 30 June 2021. The decrease was due to asset disposals of S\$0.7 million and S\$1.9 million depreciation charge for the period, set-off in part by asset additions of S\$1.0 million and S\$0.4 million exchange translation difference for the current period.
- (b) Trade and other receivables decreased by S\$1.8 million from S\$24.2 million at 31 December 2020 to S\$22.4 million at 30 June 2021. The decrease was due mainly to the lower level of activity in 1H21 compared to the 6 months ended 31 December 2020 ("2H20").
- (c) Cash and bank balances increased by S\$2.9 million from S\$3.2 million at 31 December 2020 to S\$6.1 million at 30 June 2021. Bank borrowings decreased by S\$2.3 million from 31 December 2020 to S\$8.3 million at 30 June 2021 (31 December 2020: S\$10.6 million). Bank borrowings included bank overdrafts of S\$2.0 million at 30 June 2021 (31 December 2020: S\$2.4 million). Factors contributing to the aforesaid movement are set out in the commentary on Cashflow below.



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(d) Contract liabilities from contracts with customers increased by S\$1.8 million from S\$4.3 million at 31 December 2020 to S\$6.1 million at 30 June 2021. The increase was due mainly to progress billings received from customers in respect of the Groups' Tooling business.

Cash flow and Working Capital

- (a) The Group had positive net working capital as at 30 June 2021 of S\$0.2 million (31 December 2020: S\$2.5 million). The decrease in net working capital was mainly due to the operating losses incurred in the current period.
- (b) Net cash flow generated from operating activities in 1H21 amounted to S\$6.6 million as compared to S\$4.6 million in 1H20. The net cash flow in 1H21 arose mainly as a result of positive working capital movement of S\$7.5 million (1H20: S\$5.1 million).
- (c) The Group generated S\$0.4 million in its investing activities during 1H21 (1H20: S\$0.08 million cash used). The cash inflow in 1H21 was due mainly to the disposal of plant and equipment.
- (d) Net cash flow used in financing activities in 1H21 amounted to S\$3.7 million (1H20: S\$2.1 million cash used). The higher net cash flows used in 1H21 was mainly attributed to net repayments of S\$2.0 million and S\$1.5 million in respect of bank borrowings and lease liabilities respectively (1H20: S\$0.1 million and S\$1.4 million respectively).
- (e) Consequently, after taking into account a S\$0.1 million positive impact of currency translation, the Group's cash and cash equivalents increased from S\$0.8 million at 31 December 2020 to S\$4.1 million at 30 June 2021.
- 3. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

There was no forecast or prospect statement previously disclosed to shareholders.



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4. A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

The Group's operations have been affected by both the continuing COVID-19 pandemic as well as the US-China trade war. Order intake in the current year for our tooling operations have also been appreciably lower than previous years.

We continue to be adversely affected by the continuation of the COVID-19 pandemic, especially with the spread of the Delta and other new variants. Our Vietnam-based metal printing and packaging services operations have in recent weeks been affected by lock-down measures introduced by the local authorities. The pandemic and related global responses have caused disruptions to businesses around the world, leading to an economic slowdown. With the global economic slowdown, the Group expects a slow recovery in its business activities.

Given the uncertainties and challenges posed by the aforesaid situation, the Group will continue its efforts to manage its operation costs, including evaluating various options to mitigate the impact of our loss-making segments.

The Group continues in the mean time to explore other business opportunities which may contribute to its earnings base and add shareholder value.

DIVIDEND

5. (a) Current Financial Period Reported On

Any dividend declared for the current financial period reported on? None.

Name of Dividend Dividend Type Dividend Amount per Share (in cents) Par value of shares Tax Rate

(b) Corresponding Period of the Immediately Preceding Financial Year

Any dividend declared for the corresponding period of the immediately preceding financial year? None. Name of Dividend Dividend Type Dividend Amount per Share (in cents) Par value of shares Tax Rate

(c) Date payable

Not applicable.

(d) Books closure date Not applicable.



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6. If no dividend has been declared/recommended, a statement to that effect.

No dividend has been declared or recommended for the 6 months ended 30 June 2021 as the Group has incurred a loss for the current period.

7. If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

The Group does not have a general mandate from shareholders for interested person transactions pursuant to Rule 920 of the Listing Manual of the Singapore Exchange Securities Trading Limited ("SGX-ST").

The aggregate value of all Interested Person Transactions entered into for the financial period ended 30 June 2021 pursuant to Rule 920 of the Listing Manual of the Singapore Exchange Securities Trading Limited (excluding transactions less than S\$100,000): Nil.

8. Confirmation that the issuer has procured undertakings from all its directors and executive officers (in the format set out in Appendix 7.7) under Rule 720 (1).

The Company confirmed that all its directors and executive officers have executed the Appendix 7.7 Form under Rule 720 (1).

9. Negative confirmation pursuant to Rule 705(5).

We, Quek Sim Pin and Robert Low Mui Kiat, being directors of the Company, do hereby confirm on behalf of the board of directors of the Company that, to the best of our knowledge, nothing has come to the attention of the board of directors of the Company which may render the financial results for the 6 months financial period ended 30 June 2021 to be false or misleading.

On Behalf of the Board of Directors

Quek Sim Pin	Robert Low Mui Kiat
Executive Chairman	Independent Director

By Order of the Board Quek Sim Pin Executive Chairman 14 August 2021